

August 9, 1974.

Dr. Robert Ringler  
12109 Otis Drive  
Rockville, MD 20853

July 31, 1974

Dear Bob,

I believe the attached letter from the Dean of the Medical School at Stony Brook indicates that the way is clear for me to join his faculty as soon as my obligations in NHLI have been fulfilled.

I think it only appropriate to indicate that my two and a half years at NHLI have provided me a most fascinating education. I regret that it has not been equally gratifying, for the patterns of management of the programs with which I have gained most familiarity are not in my view right at all. I have, contrary to the understanding when I joined NHLI, been given an unhampered opportunity to bring this area into a well organized operation which lasted less than a fortnight and terminated July 27, 1973. The factors involved were not convincingly clarified to me.

I believe my best means of being constructive is to complete the position paper upon which I have been working. This I intend to provide to you, hopefully in September. I sincerely trust that it will be helpful to you and to the Institute.

You will of course note that the letter from Dr. Kuschner does not contain an official offer. That will come from the Vice President of State University after the necessary documents have been completed. This leaves uncertainty as to fact and as to date.

I agreed to tell you of developments in advance of others at NIH. I tried unsuccessfully to reach you by phone the evening of August 8 upon finding Dr. Kuschner's letter in my home mail and the morning of August 9, and have therefore prepared this letter for you. Not even my secretary knows of this offer in black and white from Dr. Kuschner. I shall keep you informed.

I want to take this occasion to express my appreciation to you for introducing warmth, cordiality, and understanding to my relationship to you, to your office, and to the Institute.

I hope you will have had a relaxing vacation by the

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time this letter reaches you.

With very kindest regards, I remain,

Yours,

A handwritten signature in cursive script, appearing to read "Clarence".

Clarence Dennis